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1. IN STATION REVIEW OF NEW PERSONNEL ARRIVING FOR DUTY,

SUBJECT AROSE OF TRAINING AND INDOCTRINATION AT HEADQUARTERS

PRIOR DEPLOYMENT TO FIELD. IT WAS FELT THAT NOW WOULD BE

APPROPRIATE TIME, FOR STATION TO EXPRESS VIEWS BASED ON ITS

EXPERIENCE TO DATE. THESE RECOMMENDATIONS ARE PARTICULARLY

POINTED TOWARD TRAINING OF CONTRACT EMPLOYEES IN AND 25X1A2g

CATEGORIES WHO HAVE HAD LITTLE OF NO PREVIOUS AGENCY 25X1A2g

EXPERIENCE PRIOR ARRIVAL AT STATION.

2. WE SEE PROBLEM AS BREAKING DOWN INTO THREE CATEGORIES:

A. LANGUAGE TRAINING: HEADQUARTERS WHOULD CONSIDER

SETTING UP INTENSIVE, FULL TIME, ABOUT TWO MONTHS' COURSE IN

VIETNAMESE FOR ALL OPERATIONS OFFICER CANDIDATES.

WE RECOGNIZE THIS WILL PROVIDE NO MORE THAN

BASIC UNDERSTANDING BUT OFFICERS CONCERNED WILL AT LEAST HAVE

FOUNDATION ON WHICH TO BUILD 31MILAP FASIC COURSE IN FRENCH

SHOULD BE OFFERED AS ALTERNATIVE OR IN ADDITION TO VIETNAMESE.

WISH EMPHASIZE THAT FOREGOING DOES NOT SATISFY STATION NEEDS FOR

FULLY QUALIFIED VIETNAMESE OR FRENCH SPEAKERS, PARTICULARLY

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- TACING STATION'S PROVINCIAL REPS IS RECOGNITION OF USEFUL INTEL AND PROPER REPORTING OF IT. WE ARE SETTING UP SHORT COURSE HERE FOR OFS OFFICERS, BUT THIS IS STOPGAP MEASURE. WE PROPOSE THAT HEADQUARTERS PROVIDE CANDIDATES WITH SHORT INTENSIVE COURSE IN REPORTS WRITING, BOTH THEORY AND PRACTICE. PARTICULAR EMPHASIS SHOULD BE GIVEN TO SOURCING, NEED FOR DETAIL, AND FORMAT.
- C. AMPLIFICATION OF EXISTING INSTRUCTION: FOLLOWING ARE RECOMMENDATIONS TO INCREASE UTILITY OF INSTRUCTION NOW BEING GIVEN:
- AND DETAIL ON SUCH ITEMS AS PROBLEMS OF THE GOVERNMENT BUDDHISTS,
 VNODD, ALMOST AUTONOMOUS POSITION OF MILITARY CORPS COMMANDERS AND
 RELATIONSHIP OF THESE CORPS COMMANDERS AND THEIR SUBORDINATE
 DIVISION COMMANDERS TO CIVIL SECTOR; STRUCTURE OF PRESENT GOVERNMENT
 AND ORGANIZATION OF IT IN COUNTRYSIDE; AND LIKE.

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MUCH MATERIAL ON THIS SUBJECT IS AT HEADQUARTERS AND NEWLY RETURNED OFFICERS CAN EXPAND ON THIS. GIVE VIEW OF ACTUAL PROBLEMS ENCOUNTERED.

- AS FIELD ADVISORS, OUR OFFICERS DO MUCH IN THIS FUNCTION. SHOULD COVER EFFECTIVE PRESENTATION, PREPARATION OF TRAINING PLANS AND SCHEDULES, USE OF PRACTICAL EXERCISES AND OTHER AIDS, E.G., VISUAL, EIC. AGAIN NOTHING EXOTIC, JUST SOLID FUNDAMENTALS.
- (6) SHORT PRESENTATION ON USE OF INTERPRETERS. GOOD PRACTICES AND THOSE TO BE AVOIDED. SELECTION OF INTERPRETERS AND THEIR TRAINING.
- 3. ABOVE ALL, TRAINING SHOULD INCLUTE ACTUAL PROBLEM SOLVING, NOT MERELY PASSIVE LISTENING, AND WE WOULD LIKE TO RECEIVE ASSESSMENT OF STUDENTS' ABILITIES AS MANIFESTED IN PROBLEM-SOLVING EXERCISES.
- 4. REALIZE FOREGOING IS LARGE ORDER, BUT STRONGLY URGE
 THAT SERIOUS CONSIDERATION BE GIVEN TO INCLUSION, INSOFAR AS

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PRACTICAL, OF THESE SUBJECTS IN TRAINING FOR OPERATIONS OFFICERS
BEING ASSIGNED THIS STATION IN FUTURE.

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